

Directors: Dr. T. Utele Wushe (Chairman), T. M. Ameer\*, A.M. Chingwecha\*, M. Chundu, E.K. Moyo, O. Mtasa, M. Oakley [EXECUTIVE]\*

**HIGHLIGHTS**

- Revenue flat at \$29,8m
- Operating profit increased by 93%
- Operating expenses decreased by 13%
- Capacity utilisation increased by 2 percentage points
- Margins increased by 2 percentage points
- Finance costs decreased by 10%

**CHAIRMAN'S STATEMENT**

**OVERVIEW**

The Group's recovery continued in the year under review and I am pleased to report an improved performance by the Group despite the general economic decline. A profit before tax of \$2.3m was recorded in the year compared to \$150,000 achieved in 2015 as a result of improved operational efficiencies in the divisions and increased battery volumes at Chloride Zimbabwe.

**FINANCIAL**

Revenue at \$29.8m was at similar level as prior year whilst margins improved to 37% compared to 2015 margins of 35%. This was a result of reduced manufacturing costs arising from factory automation and purchasing efficiencies.

Operating expenses were 13% lower than last year due to benefits of the restructuring and cost containment strategies initiated during the prior year.

Operating profit increased by 93% to \$3.7m. The interest expense of \$1.2m still remains a significant strain on the business. Overall, the Group achieved a profit after tax of \$1.9m, a significant improvement compared to a loss of \$590,000 in 2015.

Cash of \$5.5m was generated from operations and this was mainly applied to the recapitalisation of the factories and repayment of expensive short term debt. Consequently the debt has come down to \$5.9m compared to \$7m in prior year.

**OPERATIONS**

The Batteries Division continues to perform well and is now contributing 68% of the Group's revenues. In Zimbabwe, battery sales volumes went up by 9% from 2015 levels. Chloride Zambia's performance was however, affected by reduced economic activity in the run up to the elections and as a result, volumes in Zambia dropped by 32% compared to prior year. Overall, the Batteries Division recorded an operating profit of \$2.9m up from \$1.2m in 2015 representing an increase of 142%.

Eversharp performed well during the year, posting an operating profit of \$763,000 up from \$340,000 last year representing an increase of 124%. Pen volumes were at the same level and the increased profitability was as a result of reduced cost of production following the commissioning of new equipment in the prior year.

The consolidated Paper Division managed to post an operating loss of

\$227,000 against a loss of \$387,000 in 2015. Kadoma Paper Mills volumes were up by 6%. Softex Tissue volumes were 9% lower than prior year but margins were firmer due to more efficient raw material procurement.

Timber volumes in Mutare were 11% higher than prior year while revenues increased by 21%. Profitability, however, was affected by fires that damaged a total of 402 ha resulting in a fire loss of \$452,000 during the year.

**DIVIDEND**

The Group is not in a position to declare a dividend.

**DIRECTORATE**

I was appointed Chairman of the Group in February 2016. I would like to express my gratitude to Mr Moses Chundu, the outgoing Chairman who still remains on the Board. I would also like to thank Mr Thankful Musukutwa who resigned from the Board in February 2016 for his valuable contribution to the Group.

**OUTLOOK**

Demand for the Company's products is expected to remain strong despite subdued economic conditions.

The second phase of recapitalisation of the Battery Factory at Chloride was completed with the successful commissioning of a \$3m new battery line. This has positioned the battery business to increase product range, reduce cost and offer an improved product which will be able to compete in the region. Additional investment in firefighting equipment will be done to mitigate against the fire risk in Mutare.

Your Board's focus in the medium term will be to recapitalise Kadoma Paper Mills in order to bring the Paper Division to sustainable profitability.

ART will continue to exploit growth opportunities in Zimbabwe and the regional markets and the Board is confident that the Group's positive trajectory will continue in 2017.

**APPRECIATION**

I would like to thank our customers, shareholders, fellow directors, management, the entire team at ART and all other stakeholders for their continued support and contribution to ART.

**Dr. Thomas Utele Wushe**

**CHAIRMAN**  
30 November 2016

**GROUP STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**

|                                                                       | 30 Sept 2016  | 30 Sept 2015   |
|-----------------------------------------------------------------------|---------------|----------------|
|                                                                       | US\$ 000      | US\$ 000       |
| Revenue                                                               | 29 761        | 29 834         |
| Cost of sales                                                         | (18 654)      | (19 478)       |
| <b>Gross profit</b>                                                   | <b>11 107</b> | <b>10 356</b>  |
| Other Income                                                          | 450           | 565            |
| Operating expenses                                                    | (7 879)       | (9 013)        |
| <b>Operating profit before fair value adjustments and impairments</b> | <b>3 678</b>  | <b>1 908</b>   |
| Share of joint venture and associate profit/(loss)                    | 90            | (50)           |
| Fire loss                                                             | (452)         | -              |
| Impairment of assets                                                  | -             | (75)           |
| Reorganisation costs                                                  | -             | (634)          |
| Fair value adjustments on biological assets                           | 99            | 296            |
| Fair value adjustment on investment property                          | 25            | -              |
| <b>Operating profit before interest and tax</b>                       | <b>3 440</b>  | <b>1 445</b>   |
| Finance costs                                                         | (1 171)       | (1 295)        |
| <b>Profit before tax</b>                                              | <b>2 269</b>  | <b>150</b>     |
| Income tax expense                                                    | (348)         | (740)          |
| <b>Profit/(loss) after tax</b>                                        | <b>1 921</b>  | <b>(590)</b>   |
| <b>OTHER COMPREHENSIVE INCOME</b>                                     |               |                |
| Items that will not be reclassified subsequently to profit or loss:   |               |                |
| Revaluation of property, plant and equipment (net of tax)             | 53            | -              |
| Items that may be reclassified subsequently to profit or loss:        |               |                |
| Translation of foreign subsidiaries                                   | 45            | (644)          |
| Fair value adjustment on available-for-sale investments (net of tax)  | 7             | (11)           |
| <b>Other comprehensive income/(loss) for the year net of tax</b>      | <b>105</b>    | <b>(655)</b>   |
| <b>Total comprehensive income/(loss) for the year net of tax</b>      | <b>2 026</b>  | <b>(1 245)</b> |
| Earnings/(loss) per share (cents)                                     |               |                |
| Basic                                                                 | 0.41          | (0.13)         |
| Diluted                                                               | 0.41          | (0.13)         |

**GROUP STATEMENT OF FINANCIAL POSITION**

| As at                                     | 30 Sept 2016  | 30 Sept 2015  |
|-------------------------------------------|---------------|---------------|
|                                           | US\$ 000      | US\$ 000      |
| <b>ASSETS</b>                             |               |               |
| <b>Non-current assets</b>                 |               |               |
| Property, plant and equipment             | 13 961        | 12 132        |
| Investment property                       | 3 200         | 3 175         |
| Biological assets                         | 4 543         | 4 887         |
| Deferred tax assets                       | 424           | 600           |
| Investment in joint venture and associate | 583           | 471           |
| Other investments                         | 14            | 37            |
| <b>Total non-current assets</b>           | <b>22 725</b> | <b>21 302</b> |
| <b>Current assets</b>                     |               |               |
| Inventories                               | 4 323         | 4 704         |
| Trade and other receivables               | 3 148         | 3 315         |
| Cash resources                            | 647           | 312           |
| <b>Total Current Assets</b>               | <b>8 117</b>  | <b>8 331</b>  |
| <b>Total Assets</b>                       | <b>30 843</b> | <b>29 633</b> |
| <b>EQUITY AND LIABILITIES</b>             |               |               |
| <b>Capital and reserves</b>               |               |               |
| Share capital                             | 47            | 47            |
| Share premium                             | 4 378         | 4 378         |
| Reserves                                  | 6 501         | 4 475         |
| <b>Shareholders' equity</b>               | <b>10 926</b> | <b>8 900</b>  |
| <b>Non-current liabilities</b>            |               |               |
| Accounts payables                         | 1 013         | -             |
| Deferred tax liabilities                  | 1 820         | 1 802         |
| Interest bearing loans and borrowings     | 2 113         | 2 929         |
| <b>Total non-current liabilities</b>      | <b>4 946</b>  | <b>4 731</b>  |
| <b>Current liabilities</b>                |               |               |
| Trade and other payables                  | 10 117        | 10 737        |
| Provisions                                | 485           | 647           |
| Income tax payable                        | 578           | 527           |
| Interest bearing loans and borrowings     | 3 728         | 4 024         |
| Bank overdrafts                           | 63            | 67            |
| <b>Total current liabilities</b>          | <b>14 971</b> | <b>16 002</b> |
| <b>Total liabilities</b>                  | <b>19 917</b> | <b>20 733</b> |
| <b>TOTAL EQUITY AND LIABILITIES</b>       | <b>30 843</b> | <b>29 633</b> |

**GROUP STATEMENT OF CASH FLOWS**

| For the year ended                                      | 30 Sept 2016   | 30 Sept 2015   |
|---------------------------------------------------------|----------------|----------------|
|                                                         | US\$ 000       | US\$ 000       |
| <b>Cash flow from operating activities:</b>             |                |                |
| Cash generated from operations                          | <b>5 478</b>   | <b>5 377</b>   |
| Finance costs                                           | (1 171)        | (1 295)        |
| Tax paid                                                | (127)          | (63)           |
| <b>Cash generated from operating activities</b>         | <b>4 180</b>   | <b>4 019</b>   |
| <b>Cash flow from investing activities:</b>             |                |                |
| Purchase of property plant and equipment                | (2 732)        | (3 441)        |
| (Increase)/decrease in biological assets                | (9)            | 36             |
| Proceeds on disposal of property, plant and equipment   | 86             | 39             |
| <b>Cash utilised in investing activities</b>            | <b>(2 655)</b> | <b>(3 366)</b> |
| <b>Cash flow from financing activities:</b>             |                |                |
| Proceeds from borrowings                                | 885            | 1 151          |
| Repayment of borrowings                                 | (2 025)        | (1 853)        |
| <b>Cash utilised in financing activities</b>            | <b>(1 140)</b> | <b>(702)</b>   |
| <b>Increase/(decrease) in cash and cash equivalents</b> | <b>385</b>     | <b>(49)</b>    |
| Net foreign exchange differences                        | (46)           | (44)           |
| Cash and cash equivalents at the beginning of the year  | 245            | 338            |
| <b>Cash and cash equivalents at the end of the year</b> | <b>584</b>     | <b>245</b>     |
| <b>Comprising:</b>                                      |                |                |
| Cash resources                                          | 647            | 312            |
| Overdrafts                                              | (63)           | (67)           |
| <b>Cash and cash equivalents at the end of the year</b> | <b>584</b>     | <b>245</b>     |

**GROUP STATEMENT OF CHANGES IN EQUITY**

|                                      | Share Capital US\$000 | Share Premium US\$000 | Non-Distributable Reserves US\$000 | Distributable Reserves US\$000 | Total US\$000 |
|--------------------------------------|-----------------------|-----------------------|------------------------------------|--------------------------------|---------------|
| <b>At 1 October 2014</b>             | <b>47</b>             | <b>4 378</b>          | <b>12 477</b>                      | <b>(6 757)</b>                 | <b>10 145</b> |
| Loss for the year                    | -                     | -                     | -                                  | (590)                          | (590)         |
| Other comprehensive loss             | -                     | -                     | (655)                              | -                              | (655)         |
| Transfer of foreign currency reserve | -                     | -                     | (2 100)                            | 2 100                          | -             |
| <b>At 30 September 2015</b>          | <b>47</b>             | <b>4 378</b>          | <b>9 722</b>                       | <b>(5 247)</b>                 | <b>8 900</b>  |
| Profit for the year                  | -                     | -                     | -                                  | 1 921                          | 1 921         |
| Other comprehensive income           | -                     | -                     | 105                                | -                              | 105           |
| Total comprehensive income           | -                     | -                     | 105                                | 1 921                          | 2 026         |
| <b>At 30 September 2016</b>          | <b>47</b>             | <b>4 378</b>          | <b>9 827</b>                       | <b>(3 326)</b>                 | <b>10 926</b> |

**GROUP SEGMENT RESULTS**

| Sep-16                                                                | Paper US\$000 | Batteries US\$000 | Plantations US\$000 | Stationary US\$000 | Central administration US\$000 | Adjustments & eliminations US\$000 | Group US\$000 |
|-----------------------------------------------------------------------|---------------|-------------------|---------------------|--------------------|--------------------------------|------------------------------------|---------------|
| <b>Revenue</b>                                                        |               |                   |                     |                    |                                |                                    |               |
| External customer                                                     | 4 565         | 19 790            | 855                 | 4 551              | -                              | -                                  | 29 761        |
| Operating (loss)/profit before impairments and fair value adjustments | (227)         | 2 898             | (3)                 | 763                | 247                            | -                                  | 3 678         |
| Finance cost                                                          | (47)          | (256)             | (3)                 | (25)               | (840)                          | -                                  | (1 171)       |
| Segment assets                                                        | 6 037         | 11 115            | 5 246               | 1 852              | 3 306                          | 3 287                              | 30 843        |
| Segment liabilities                                                   | 2 259         | 5 097             | 556                 | 1 607              | 6 784                          | 3 614                              | 19 917        |
| Capital expenditure                                                   | 49            | 2 618             | 17                  | 35                 | 13                             | -                                  | 2 732         |
| Depreciation                                                          | 336           | 313               | 100                 | 110                | 66                             | -                                  | 925           |

**GROUP SEGMENT RESULTS (CONTINUED)**

| Sep-15                                                                | Paper US\$000 | Batteries US\$000 | Plantations US\$000 | Stationary US\$000 | Central administration US\$000 | Adjustments & eliminations US\$000 | Group US\$000 |
|-----------------------------------------------------------------------|---------------|-------------------|---------------------|--------------------|--------------------------------|------------------------------------|---------------|
| <b>Revenue</b>                                                        |               |                   |                     |                    |                                |                                    |               |
| External customer                                                     | 4 573         | 19 329            | 706                 | 5 226              | -                              | -                                  | 29 834        |
| Operating (loss)/profit before impairments and fair value adjustments | (387)         | 1 237             | 116                 | 340                | 803                            | (201)                              | 1 908         |
| Finance cost                                                          | (27)          | (290)             | (16)                | (85)               | (877)                          | -                                  | (1 295)       |
| Segment assets                                                        | 6 162         | 9 991             | 5 646               | 2 353              | 3 687                          | 1 794                              | 29 633        |
| Segment liabilities                                                   | 2 593         | 5 213             | 608                 | 2 516              | 8 008                          | 1 795                              | 20 733        |
| Capital expenditure                                                   | 871           | 1 399             | 22                  | 883                | 266                            | -                                  | 3 441         |
| Depreciation                                                          | 210           | 397               | 57                  | 100                | 62                             | -                                  | 826           |

**SUPPLEMENTARY INFORMATION**

**1. Basis of preparation**  
The consolidated financial statements have been prepared on a historic cost basis except for land and buildings, investment property, financial assets and biological assets that have been measured at fair value.

**2. Currency of reporting**  
The financial results are prepared in United States Dollars (US\$).

**3. Statement of compliance**  
The consolidated financial results from which these abridged financial results have been extracted were prepared in accordance with International Financial Reporting Standards and the Zimbabwe Stock Exchange Listings Rules.

**4. Statement of accounting policy**  
The accounting policies in the preparation of the 2016 Group Annual consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 30 September 2015.

**5. Audit Opinion**  
The Group Auditors, Ernst & Young have issued an unqualified opinion with an emphasis of matter on going concern on the Group Financial Statements. The signed audit opinion is available for inspection at the Company's regional office.

**6. Capital expenditure commitments**

|                                   | 2016         | 2015         |
|-----------------------------------|--------------|--------------|
|                                   | US\$ 000     | US\$ 000     |
| Authorised but not yet contracted | 1 939        | 1 682        |
| Authorised and contracted         | -            | 3 045        |
| <b>Total</b>                      | <b>1 939</b> | <b>4 727</b> |

The capital expenditure will be funded from internal working capital and shareholder loans.

**7. Total borrowings split**

| 31 March 2016             |           |              | 30 September 2015 |           |              |
|---------------------------|-----------|--------------|-------------------|-----------|--------------|
| US\$ 000's                |           |              | US\$ 000'         |           |              |
| Short-term and over draft | Long-term | Total        | Short-term        | Long-term | Total        |
| 3 791                     | 2 113     | <b>5 904</b> | 4 091             | 2 929     | <b>7 020</b> |

The borrowings are secured by land and buildings valued at \$7m. The average interest was 15% (2015: 16%).

**8. Lease commitments**

Operating lease commitments-The Group as lessee

Lease payments represent rentals payable by the Group for certain of its properties. Leases are primarily negotiated for an average term of between three to thirty six months during which rentals are fixed. Certain leases contain options for the Group to renew at market related rentals.

|      | Payable within 1 year | Payable between 1 year and five years |
|------|-----------------------|---------------------------------------|
|      | US\$ 000              | US\$ 000                              |
| 2016 | 486                   | 270                                   |
| 2015 | 585                   | 310                                   |

Operating lease commitments - The Group as lessor

The Group has entered into property leases on its Mutare and Kadoma Properties. These non-cancellable leases have remaining lease terms of between one and four years. All leases include a clause to enable upward revision of the rental charge on an annual basis according to prevailing market conditions.

Future minimum rentals receivable under non-cancellable operating leases as at 30 September 2016 are as follows:

|      | Receivable within 1 year | Receivables between 1 year and five years |
|------|--------------------------|-------------------------------------------|
|      | US\$ 000                 | US\$ 000                                  |
| 2016 | 276                      | 119                                       |
| 2015 | 306                      | 187                                       |

Finance lease obligations- The Group as lessee

The Group has leased certain of its motor vehicles, land and buildings under finance leases. The lease terms for buildings and motor vehicles are five years and two years respectively. The Group has an option to purchase the land and buildings at the end of the lease term. The Group's obligations under finance leases are secured by the lessor's title to the leased assets. Interest rates underlying all obligations under finance leases are fixed at respective contract dates ranging from 17% to 20% per annum. The lease agreement for the land and buildings expires on 30 April 2019.

|                                                | 2016                     |                                   | 2015                     |                                   |
|------------------------------------------------|--------------------------|-----------------------------------|--------------------------|-----------------------------------|
|                                                | Minimum payments US\$000 | Present value of payments US\$000 | Minimum payments US\$000 | Present value of payments US\$000 |
| Within one year                                | 269                      | 230                               | 364                      | 140                               |
| After one year but not later than five years   | 1 679                    | 1 178                             | 2 028                    | 1 436                             |
| More than five years                           | -                        | -                                 | -                        | -                                 |
| <b>Total minimum lease payments</b>            | <b>1 948</b>             | <b>1 408</b>                      | <b>2 392</b>             | <b>1 576</b>                      |
| Less amounts representing finance charges      | (540)                    | -                                 | (816)                    | -                                 |
| <b>Present value of minimum lease payments</b> | <b>1 408</b>             | <b>1 408</b>                      | <b>1 576</b>             | <b>1 576</b>                      |